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โดย...จิรวัดน์ พรหมพร
e-mail: jirawat@book.co.th

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- ประกอบด้วยสาขาวิชา :
 - 1.การบัญชี การเงินและเศรษฐศาสตร์ (Accounting Finance & Economics) มีวารสาร 39 ชื่อ
 - 2.การจัดการธุรกิจ และ กลยุทธ์ (Business Management & Strategy) มีวารสาร 53 ชื่อ
- เป็นวารสารฉบับเต็ม (Full-text) ปีปัจจุบัน
- จำนวน วารสารทั้งหมด 92 ชื่อวารสาร
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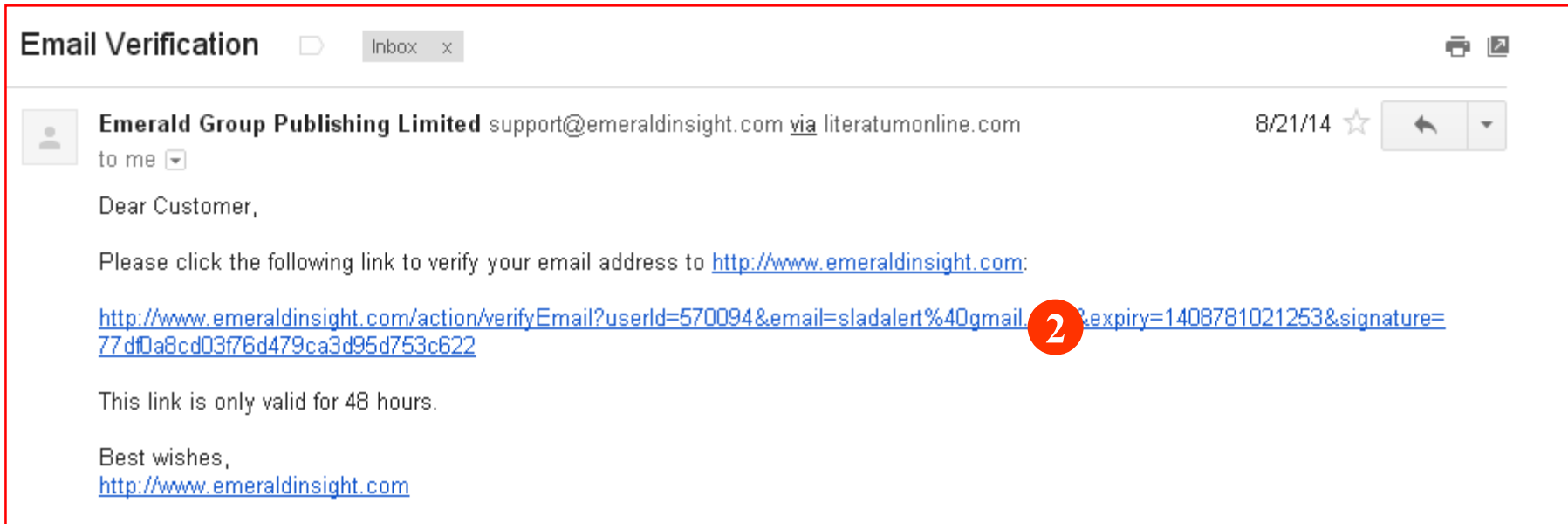
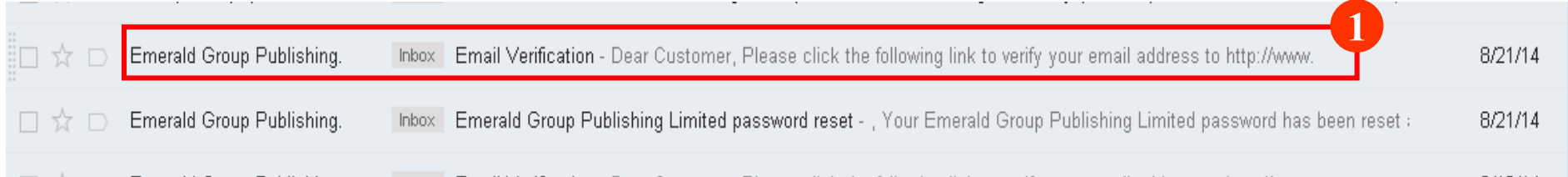
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An index for facilitating continuous improvement of lean implementation

1014

Gopalakrishnan Narayanamurthy and Anand Gurumurthy
*Quantitative Methods and Operations Management (QM and OM) Area,
Indian Institute of Management Kozhikode, Kerala, India*

Received 10 April 2016
Revised 19 September 2016
20 September 2016
21 September 2016
Accepted 22 September 2016

Abstract

Purpose – The purpose of this paper is to describe a leanness assessment methodology that takes into account the interaction between lean elements for computing the systemic leanness and for assisting continuous improvement of lean implementation.

Design/methodology/approach – Key elements determining the leanness level were identified by reviewing the relevant literature and were structured as a framework. Graph-theoretic approach (GTA) was used as the assessment methodology for its ability to evaluate the interaction between the elements in the developed framework.

Findings – Interactions between the lean elements were configured. Application of the proposed GTA for assessing systemic leanness was demonstrated. Scenario analysis was performed and a scale was developed to assist firms in comparing their systemic leanness index.

Research limitations/implications – This paper is unique in developing an assessment approach for measuring the systemic leanness. In addition, this study explains how the implementation of lean thinking (LT) in a value stream can be continuously improved by proposing a systemic leanness index

that can be benchmarked. The proposed approach to measure systemic leanness can be tested across different industries. **Practical implications** – Proposed framework and leanness assessment approach presents an

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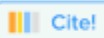

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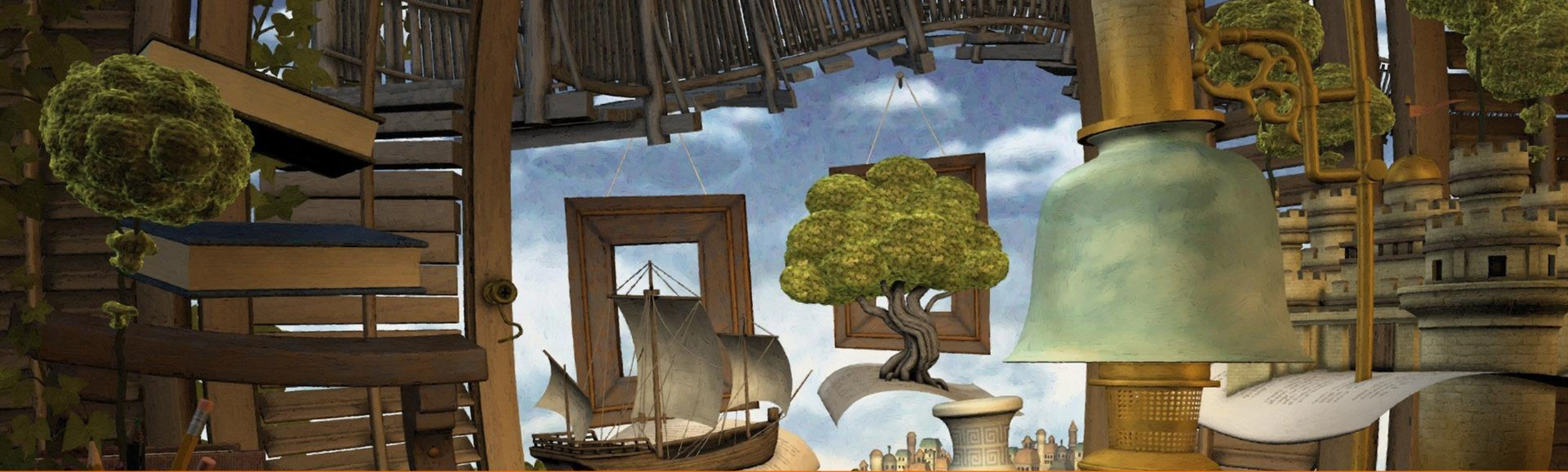
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